

Capture Management: Effective Use of Capture Tools

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- Business Development (BD) professional and business educator; 20 years experience
- Former Vice President of BD for Pacific Architects and Engineers (PAE) and DynCorp International – both now divisions of Amentum
- CF APMP and Shipley Associates Certified Professional Capture Manager (CPCM)


The Kyle Group LLC



- The Kyle Group LLC (TKG) is a BD analysis and executive level training company
- We employ our proprietary *BD Forensics*^(SM) methodology for conducting a holistic analysis of the BD function
- TKG provides organizational solutions and leader training on organizing, resourcing, planning and executing the BD function

What are Capture Tools?



- They are
 - Resources for organizing data, conducting analysis and creating solutions
 - Usually graphs, charts and tables
 - Enablers for financial modeling, comparison analysis and process development  ***Quick Tip #1: Processes include Transition-in, Task Order Management***
- They are not
 - The gate, step or milestone briefing
 - The briefings communicate the information to leadership
 - They may include images of the tools as part of it

Why are they necessary?

- Develop solutions fully

- Initial; and

- Refinement



Quick Tip #2: pWIN Calculations are dynamic

- Standardize BD processes (repetition increases quality)
- Provides artifacts that can be used for analysis
- Effective contract transition



Examples (Analysis)

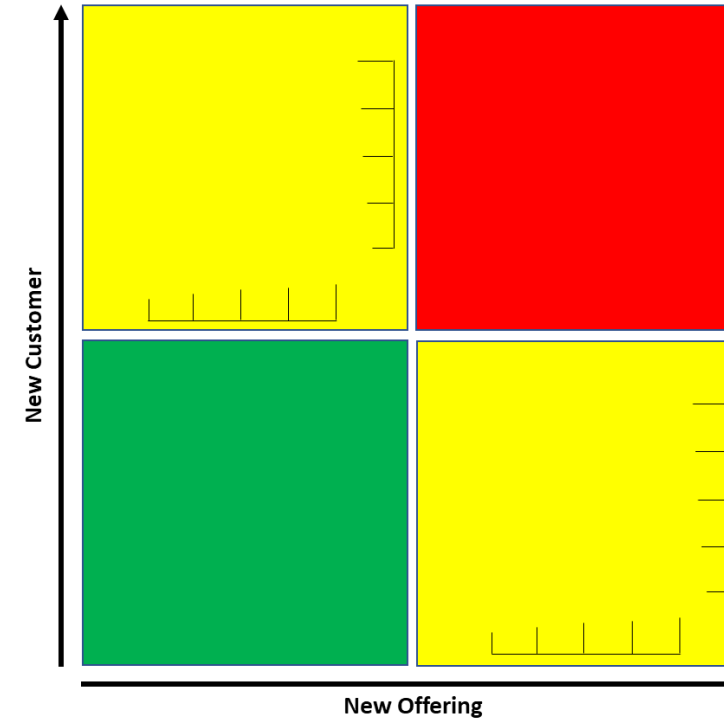
Probability of Win Calculator

Competency Match		
C1	We do similar work	1
C2	We have access to operational expertise/talent	1
C3	We have teammates/suppliers who can support	1
C4	We have the operating systems/credentials	1
C5	We have the tools/equipment/etc.	1
Past Performance Match		
P1	We've worked for this customer previously	1
P2	We've worked for this end user previously	1
P3	Our performance is recent (3 years)	1
P4	Our performance is relevant (per Section L/M)	1
P5	Our CPARs are complimentary	1
Business Development Preparation		
B1	We responded to the RFI/sources sought	1
B2	We attended the industry day	1
B3	We received/reviewed the draft	1
B4	We conducted a pursuit decision brief	1
B5	Our forecasts of the RFP date was correct	1
		15

No Bid	Evaluate	Bid
0-15	16-30	31-45

Purpose: Calculating the probability of winning the effort

Difficulty Calculator



Purpose: Calculating the pursuit difficulty; sometimes called an “adjacency chart”

Example (Solutioning)

Business Case R&O Summary

CLIN	ITEM	Period	Remark
CLIN X01			
CLIN X02			
CLIN X03			
CLIN X04			
CLIN X05			
G&A			
OVHD			
Fee			
Total Impact			

Risks	Mitigation	Opportunities	Required Action(s)


Purpose: Different from the bid case, its used to organize the key financial aspects of a program; the risks and opportunities and actions steps required.

Systemic Challenges

- Tools aren't always addressed in policy
- Multiple variations of tools
- Capture is “slide deck centric”; few supporting artifacts exist
- Usually static and/or late stage
- Single sourced, and not always the right one



Recommended Best Practices

- Standardize them
- Include tools in the BD policy
- Train their use  *Quick Tip #3: pWIN Calculations are done on yourself and each competitor*
- Provide a document control method to archive them
- Enforce their full usage; Quality Control
- Collaboration



Capture Tip

- Gate/Step/Milestone Deck companion document
- Excel spreadsheet is one method
- Tabbed and pre-loaded with templates
- Capture is standardized and repeatable



Capture Tip

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S	W	<u>Strengths</u>	<u>Remarks</u>
		1)	
		2)	
		3)	
		4)	
O	T	<u>Weaknesses</u>	<u>Remarks</u>
		1)	
		2)	
		3)	
		4)	
		<u>Opportunities</u>	<u>Remarks</u>
		1)	
		2)	
		3)	
		4)	
		<u>Threats</u>	<u>Remarks</u>
		1)	
		2)	
		3)	
		4)	

>
1- SWOT Analysis
2 - Gap Analysis
3 - Risks Analysis & Mitigators
4 - Difficulty Calculator
5 - pWIN Calculator
6 - Ca

Questions

Thank You!