

# **Proposal Metrics Dashboard**

What Gets Measured Gets Done





### **Topics**

- Why Keep Metrics?
- What Metrics Should We Keep?
- What is the Easiest Way to Collect Metrics?
- What is the Easiest Way to Report Metrics?
- Tips and Tricks to Building a Dashboard
- A Few Excel Basic Tools
- A Few Excel Advanced Tools
- Walk Through the Live Dashboard
- Questions



### Where to Get the Dashboard and Presentation

www.pgeeks.com

User Name: APMP

Password: 2013

Download Files





### Why Keep Metrics?

- Helps YOU Recognize a Winning and a Losing Proposal Earlier than Award Date
  - Help Increase Win Ratios
  - Helps Prioritize Proposal Activities
  - Helps with Bid / No-Bid Decisions
- Help Proposal Team Morale
  - Increases the Metrics on if the Team Did a Great Job or Not
  - Nothing Wrong with Losing a Race When You Did Your Best
- Helps Upper Management Relationship
  - Imagine Giving a Report that Says:

"Win Ratio is 95% When We Find Out About the Proposal 2 Months in Advance of RFP. Win Ratio is 10% When We Know About the Proposal 1 Week After the RFP."



# What Metrics Should We Keep?

Different Categories of Metrics

- Basic Data (minimum amount)
  - Names
  - Dates
  - Numbers
  - Text
- Key Metrics (maximum amount)
  - Yes / No (understand the default)
  - Drop Down Choices
  - Formulas

Remember You Want to Be Able to Collect These in a Minimal Amount of Time





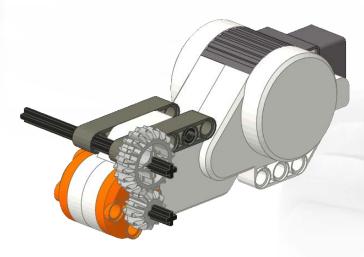
# **Mark White's Top Ten Metrics**



- Early Notification of RFP
- Capture Plan Completed Prior to RFP Release
- Identify Program Manager Early
- Compliance Matrix Completed Prior to Kick-Off
- Responsibility Matrix Completed Prior to Kick-Off
- Formal Kick-Off Meeting
- Formal Red Team Review
- Formal Schedule
- Deadline Dates Met
- Oral Proposals Required



### **Other Metrics**



What Parts Can
We Do Without
and Still Win?

- Checklist for RFP Used
- Client Debrief Received
- Executive Summary Used
- Experience Matrix Used in the Proposal
- Key Personnel Matrix Used in the Proposal
- Identify Win Themes Early
- Hard Copies Required
- Soft Copies Required
- Formal Pink Team
- Percentage of Graphics
- Formal Edit



### What is the Easiest Way to Collect Metrics?

#### Who

- Typically a Single Person within the Proposal Center is Responsible for the Master Collection
- Each Proposal Manager enters their own information
  - Could have a separate spread sheet for each proposal manager
  - That information is transferred on a monthly or quarterly basis

#### When

- At First Assignment of the Proposal
- At RFP Release
- At Red Team
- At Final Production
- At Award

#### How

- Simple Excel Spreadsheet
- Metrics go across columns
- Proposals go down rows

Add Metric Collection to Your Checklist



### What is the Easiest Way to Report Metrics?

- Use a Dashboard
- Give Them What They WANT First
- Let Them See Your Points Second
- Provide them an interpretation of the Metrics
  - Never Expect Anyone to Interpret the Metrics the Same Way
  - Use Words Like "One Way to interpret the report is...."
- Every Year to Leadership
  - Based on a Proposal Center Averaging Less Than 100 Proposals a Year
- Every 6 Months to Proposal Team



# Tips and Tricks to Building a Dashboard

- Naming Conventions
  - Cells
  - Ranges
  - Validation Lists
- Using Styles
  - Build Menu as You Go
  - Color Code
  - You Can Always Change the Styles to the Same Look at End
- Build It as If You Plan to Train People to Use It

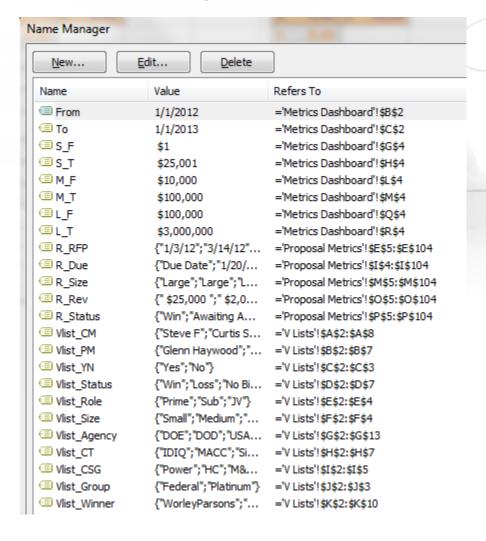


# A Few Excel Basic Tools and Tips

- Naming Cells and Ranges
- Name Manager
- Validation Lists
- Don't Format the Entire Sheet
  - Format Sets of 100
  - Gray Line at Bottom of Formatted Set
  - Archive at 500 or Sooner if Applicable



### Name Manager



- Use Consistent Prefixes for Sorting and Using in Formulas
  - From To
    - Small From = S F
    - Small To = S\_T
  - Result
    - R\_RFP
    - R Due
    - R Size
  - Vlist
- Keep Range Ends Consistent
  - \$E\$104
  - \$M\$104
  - **\$**O\$104
  - \$P\$104



### A Few Excel Advanced Tools and Tips

=SUMIFS(R\_Rev,R\_Status,"Win",R\_RFP,">="&From,R\_RFP,"<="&To)

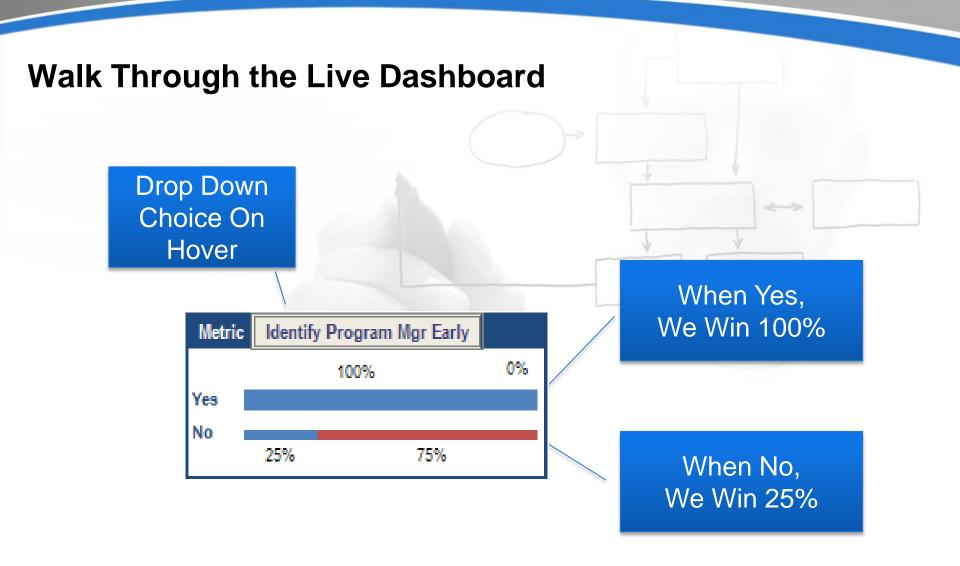
=COUNTIFS(R\_Status,"Win",R\_RFP,">="&From,R\_RFP,"<="&To)

#### Advanced Formulas

- SUMIF
- SUMIFS
- COUNTIF
- COUNTIFS
- Use Search and Replace with Selection to Edit Formulas

- Advanced Formulas for Formatting
  - Banded Rows when Filtered
- Pivot Tables
- Charts On Top of Data





**NOTE: At time of design.** Excel bug with 100% stacked charts with numbers between 83 and 90%. Graphic will appear wrong.



### **How to Customize Your Dashboard**

- Change the From and To Dates on the Dashboard Sheet
- Change the Min and Max Amounts on the Dashboard Sheet
- Change the Factor Amount for Projections
- To Change to Your Own Metrics
  - Don't Change Formulas
  - Don't Change Range Names
  - DO Change the Metric Name on V Lists Tab
  - DO Change the Column Title (Purple) on Proposal Metrics Tab



# **Questions**



